

Report of: Tony Cooke, Chief Officer, Health Partnerships

Report to: Leeds Health and Wellbeing Board

Date: 27 September 2022

Subject: Connecting the wider partnership work of the Leeds Health and Wellbeing Board

Are specific geographical areas affected?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
If relevant, name(s) of area(s):		
Are there implications for equality and diversity and cohesion and integration?	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Is the decision eligible for call-In?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
If relevant, access to information procedure rule number: Appendix number:		

Summary of main issues

This report provides a summary of recent activity from workshops and wider system meetings, convened by the Leeds Health and Wellbeing Board (HWB). The report gives an overview of key pieces of work across the Leeds health and care system.

Recommendations

- The Health and Wellbeing is asked to note the contents of this report.

1 Purpose of this report

- 1.1 This report provides an update recent activity from workshops and wider system meetings, convened by the Leeds Health and Wellbeing Board (HWB). It contains an overview of key pieces of work directed by the HWB and led by partners across the Leeds health and care system.

2 Background information

- 2.2 The Leeds Health and Wellbeing Board provides strategic leadership across the priorities of our Leeds Health and Wellbeing Strategy 2016-2021, which is about how we put in place the best conditions in Leeds for people to live fulfilling lives – a healthy city with high quality services. We want Leeds to be the best city for health and wellbeing. A healthy and caring city for all ages, where people who are the poorest improve their health the fastest. As the Health and Wellbeing strategy is refreshed, there will continue to be a focus on tackling inequalities, aligning more closely to Inclusive Growth and Net Zero.
- 2.3 National guidance states that: to make a real difference for the people they serve, Health and Wellbeing Boards need to be agents of change. With good governance, the Leeds Health and Wellbeing Board can be a highly effective ‘hub’ and ‘fulcrum’ around which things happen.
- 2.4 This means that the HWB is rightly driving and influencing change outside of the ‘hub’ of public HWB meetings. In Leeds, there is a wealth and diversity of work that contributes to the delivery of the Strategy.
- 2.5 Given the role of HWBs as a ‘fulcrum’ across the partnership, this report provides an overview of key pieces of work of the Leeds health and care partnership, which has been progressed through HWB workshops and wider system events

3 Main issues

- 3.1 The Health and Wellbeing Board convened a workshop on the 14 June 2022 and a Board to Board session on the 21 July 2022. The Board to Board sessions bring together a larger number of health and care partners (50+) to discuss key strategic topics, share perspectives and progress collective actions to support the delivery of the Leeds Health and Wellbeing Strategy. This approach is unique to Leeds and ensures that everyone is joined up and working towards the same goals for the city and for our citizens.
- 3.2 In Leeds our health and care system leaders are committed to a city first and organisation second approach at all levels through the following principals of approach:



Leeds Health and Wellbeing Board: Development Workshop (14 June 2022)

3.3 At this session the following areas were discussed:

What does good communication look like? Becoming a 'Plain English health and care system'.

3.4 Informed by the lived experience of service users, examples of existing communications and experiences shared by Healthwatch Leeds, the HWB met at the New Wortley Community Centre for a development session to discuss how partners across the health and care system can further:

- Support consistent key principles of good and effective communications.
- Improve communications across the health and care system and to help reduce inequalities of our poorest communities.
- Effective coordination of communications.

3.5 Key points from this session included:

- Recognition there are existing examples of good practice across the city and important that a range of communication channels continue to be utilised.
- Agreement that the communications principles (e.g. person centred, timely, compassionate, accessible and informed, accurate, trusted etc.) were the right ones and focus should now be on developing further practical steps of delivery.
- Importance of getting person centred communications right and supporting workforce to strengthen relationships between patients and medical professionals.
- A more strengthened systems approach required to build on existing good practices and address relevant gaps to improve patient experience as people move across pathways and organisations.
- Partnership well placed to deliver ambitious vision for communication in our health and care system alongside practical actions that can be mobilised quickly.

Health and Wellbeing Allyship programme – connecting decision makers to diverse communities

3.6 The Leeds Health and Wellbeing Strategy highlights that 'wellbeing starts with people, and everything is connected' supported by a key priority of 'achieving

strong, engaged and well-connected communities'. The Allyship programme was developed out of the People's Voices Plan to put people at the heart of our decision making with the Big Leeds Chat further highlighting the importance of the voice of inequalities being connected to senior decision making.

3.7 The Allyship programme aims to strengthen connections and bridge the gap between Health and Wellbeing Board members, people who experience the greatest health inequalities and the organisations that provide support.

3.8 This aims of this workshop were:

- For HWB members and Allies to share their experiences of programme so far.
- To review aims and principles in the current context to deliver the longer-term impact of the relationships developed between Board members and Allies.
- To explore ways of how to further strengthen the programme to ensure the voices of diverse communities are connected to discussions at the HWB level and with the wider city conversations.

3.9 HWB members and allies shared positive experiences of the programme with the access to lived experiences recognised as invaluable, including providing further insight of impact of inequalities. Furthermore, the importance of putting people at centre of decision making remains a key commitment with recognition that sharing diverse insights from the programme will be beneficial moving forward.

3.10 The learning from the experiences shared will inform the continued development of the Allyship programme, with a further update planned for a future HWB session.

Leeds Health and Wellbeing Board: Board to Board session (21 July 2022)

3.11 HWB: Board to Board received an overview of the current Covid-19 position and vaccine rollout as well as an update on the continued partnership working to ensure efficient system flow, with a focus on more immediate and medium-term improvement opportunities.

Leeds Health and Social Care Hub

3.12 HWB: Board to Board received an overview of the development of the Leeds Health and Social Care Hub - a new way for national and local partners to work together on key areas of focus. This collaborative approach builds on the strong existing partnerships and work taking place in Leeds and enable a fresh approach to developing inclusive careers and innovation, and to working on improving health and care, which will create a place in the region, where people want to come to live, work and stay.

3.13 The aims of the Hub include enabling shared learning, producing outcomes and approaches that bring our different perspectives and resources to jointly achieve the vision for the region. It is also part of a commitment to fully embed national government in the region where it is based with key health and care organisations

in the region such as the Department of Health and the newly established Office of Health Improvement and Disparities.

- 3.14 The Hub will initially focus on three key areas: People and Talent; The Health Economy and Policy and Delivery collaboration.
- 3.15 Board to Board members agreed to continue to work with all partners to develop the opportunities via the Hub.

Leeds Innovation Arc

- 3.16 HWB Board to Board received an overview of the work to date regarding the Leeds Innovation Arc – a series of innovation neighbourhoods, formed around the natural anchors of our main universities, the proposed adult and children’s hospitals, and major private sector partners.
- 3.17 During the HWB: Board to Board discussion, the wider health and care system through their organisations and existing partnership/board groups discussed the following:
- The importance of articulating how these plans will have an impact on communities including areas which experience inequalities.
 - Board to Board heard that the Innovation Arc will be a space for creativity and collaboration and a vibrant community, which is open and inclusive where people want to live, work and socialise and which visibly promotes the city’s entrepreneurial and innovative spirit and celebrates success and excellence.
 - This is part of wider work on innovation that has a focus on residents across the city.
- 3.18 Linked to the above item, this Board to Board session also included an update on the Hospitals of the Future programme - building two state-of-the-art new hospitals – one for adults and one for children as well as the UK’s largest single site maternity centre – in one building at Leeds General Infirmary.

4 Health and Wellbeing Board governance

4.1 Consultation, engagement and hearing citizen voices

- 4.1.1 The Health and Wellbeing Board has made it a city-wide expectation to involve people in the design and delivery of strategies and services. A key component of the development and delivery of each of the pieces of work for the HWB: Board to Board session is ensuring that consultation, engagement and hearing citizen voice is occurring.

4.2 Equality and diversity / cohesion and integration

- 4.2.1 Each of the pieces of work highlighted in this report, through the strategic direction of the Health and Wellbeing Board, is aligned to priorities of our Leeds Health and Wellbeing Strategy 2016-2021 and our vision of Leeds being a healthy and caring city for all ages, where people who are the poorest improve their health the

fastest. This will continue to be a key feature of the strategic priorities as set out in the Health and Wellbeing Strategy to tackle inequalities, aligning more closely to Inclusive Growth and the Climate Emergency – an approach which will be reflected in the HWS refresh.

4.2.2 Any future changes in service provision arising from work will be subject to governance processes within organisations to support equality and diversity.

4.3 **Resources and value for money**

4.3.1 Each of the pieces of work highlighted in this report evidence how the Leeds health and care system are working collectively with the aim of spending the Leeds £ wisely under the strategic leadership of the HWB. The volume of partnership working is testament to the approach taken – sharing or integrating resources, focusing on outcomes and seeking value for money as part of its long-term commitment to financial sustainability.

4.4 **Legal Implication, access to information and call In**

4.4.1 There are no legal implications of this report.

4.5 **Risk management**

4.5.1 Risks relating to each piece of work highlighted is managed by relevant organisations and boards/groups as part of their risk management procedures

5 **Conclusions**

5.1 In Leeds, there is a wealth and diversity of work and initiatives that contribute to the delivery of the Leeds Health and Wellbeing Strategy 2016-2021 which is a challenge to capture through public HWB sessions alone. This report provides an overview of key pieces of work of the Leeds health and care system, which has been progressed through HWB workshops and events with members.

5.2 Each piece of work highlights the progress being made in the system to deliver against some of our priorities and our vision of Leeds being a healthy and caring city for all ages, where people who are the poorest improve their health the fastest.

6 **Recommendations**

The Health and Wellbeing Board is asked to:

- Note the contents of the report.

7 **Background documents**

None

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Implementing the Leeds Health and Wellbeing Strategy 2016-21

How does this help reduce health inequalities in Leeds?

Each of the pieces of work highlighted in this report, through the strategic direction of the Health and Wellbeing Board, is aligned to priorities of our Leeds Health and Wellbeing Strategy 2016- 2021 and our vision of Leeds being a healthy and caring city for all ages, where people who are the poorest improve their health the fastest.

How does this help create a high quality health and care system?

National guidance states that: to make a real difference for the people they serve, Health and Wellbeing Boards need to be agents of change. The Leeds Health and Wellbeing Board is rightly driving and influencing change outside of the ‘hub’ of public HWB meetings to ensure that the wealth and diversity of work in Leeds contributes to the delivery of the Strategy. The Board is clear in its leadership role in the city and the system, with clear oversight of issues for the health and care system.

How does this help to have a financially sustainable health and care system?

Each of the pieces of work highlighted in this report evidence how the Leeds health and care system are working collectively with the aim of spending the Leeds £ wisely under the strategic leadership of the HWB. The volume of partnership working is testament to the approach taken – sharing or integrating resources, focusing on outcomes, and seeking value for money as part of its long-term commitment to financial sustainability.

Future challenges or opportunities

In the wealth and diversity of work there is an ongoing opportunity and challenge to ensure that the Board, through its strategic leadership role, contributes to the delivery of the Strategy in a coordinated and joined up way that hears the voices of our citizens and workforce.

Priorities of the Leeds Health and Wellbeing Strategy 2016-21	
<small>(please tick all that apply to this report)</small>	
A Child Friendly City and the best start in life	X
An Age Friendly City where people age well	X
Strong, engaged and well-connected communities	X
Housing and the environment enable all people of Leeds to be healthy	X
A strong economy with quality, local jobs	X
Get more people, more physically active, more often	X
Maximise the benefits of information and technology	X

A stronger focus on prevention	X
Support self-care, with more people managing their own conditions	X
Promote mental and physical health equally	X
A valued, well trained and supported workforce	X
The best care, in the right place, at the right time	X